

MANAGE India

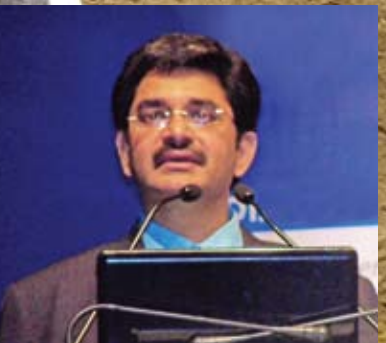
PROJECT MANAGEMENT INSTITUTE

Making project management indispensable for business results® | July 2010 Volume 2 Issue 3

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Good Earth!

Indo-German Watershed Development Program applies principles of project management to help villagers in Rajasthan reap a wide range of benefits



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**By Invitation
Tackling Large IT Projects
Calls For Special Skills**

V. Srinivasa Rao, chairman
– PMI TEAM INDIA elaborates
on how deft handling of three
variants sees you home and dry

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Good Earth!

The Indo-German Watershed Development Program applies
principles of project management to help villagers in Rajasthan
reap a wide range of benefits.



Among other things, the project aims at soil conservation, improving the income of farmers, and providing villagers access to drinking water throughout the year.

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Raj Kalady

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Letter from the Managing Director, PMI India

Dear Project Management Practitioners,

Glad to be writing to you again. June was a fruitful month, which opened before us new vistas that helped explore different facets of the project management domain. On June 23, we were privileged to have the Ministry of Statistics and Programme Implementation, under the Union Government, organize a conference on project management.

The conference discussed in detail the importance of project management, the need for trained project managers and the importance of certification for project managers. The role for the Project Management Institute (PMI) was well defined, with the conference having a speaker slot.

The conference was well attended, with delegates from across a wide spectrum that included the public sector, academia, associations, and the Quality Council of India in attendance. A set of recommendations was made and presented to the government, post-conference.

At the event, PMI India also released its second research report, titled 'PM practices in India.' The report was well received.

Let me also note that the Bangalore conference which went off well had Intel partnering PMI India. In attendance were heads of Project Management Offices (PMOs).

On July 9, Bangalore also played host to the second PMI Advisory Board meeting. The Board guides PMI on promoting project management in academia. The meeting deliberated on the framework for writing case studies and research papers in PM. The other issue discussed was recognizing academicians and developing a curriculum for PM in industry.

Allow me to take this opportunity to remind you of the Project Management Conference, a three-day professional development event to be hosted by PMI in Mumbai from 19 to 21 November. This conference would provide an opportunity to thousands of professionals across all industries to exchange ideas on today's project challenges and emerging trends. Please do not forget to send in your technical papers. Click here (<http://pmi.org.in/conference2010/>) for more details on the conference and guidelines on how to send in your papers.

Don't forget to check out what's in store—remember, awards are also being lined up!

Warm regards,



Raj Kalady
Managing Director, PMI India

(Please write to editor.manageindia@pmi-india.org with your feedback and articles.)



Raj Kalady
Managing Director, PMI India

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Tackling Large IT Projects Calls For Special Skills

But deft handling of three variants sees you home and dry

The definition of 'Large Project' varies, depending on the context. An IT service provider does not define a Large Project in the manner the customer defines it. It is important for us to understand this difference in viewpoint. India Inc (IT service companies) has mastered the Global Delivery Model (GDM) in managing complex and large projects.

IT projects and programs are a part of the overall business excellence, growth and transformation programs of customers. The customer usually awards a portion or the whole of its IT projects/programs to IT service providers for various reasons like outsourcing the work to the experts to fill the capability gaps, to gain enhanced value from the service provider, to accelerate the completion of the projects/programs at optimal cost, or to increase their execution bandwidth to execute multiple IT projects/programs at a time.

From the perspective of the IT service provider, I define three variants of Large Projects. It is important for IT service providers to deliver value by managing these three variants effectively.

Large Project Variant 1: A Large Project is a group of related IT projects for a customer, managed in a coordinated manner to obtain business benefits, control and transformation which might not be available if they are managed individually.

Large Project Variant 2: A Large Project is a group of non-related IT projects for a customer, managed in a coordinated way to optimize the total cost of ownership and to align IT with the business of that customer.

Large Project Variant 3: A Large Project is a group of non-related IT projects for multiple customers, managed in a coordinated way to improve the individual project performance.

Critical success factors to effectively manage Large IT Projects

- Large Projects management experience;
- Project management maturity of organisation;
- Early warning management system;
- Delivery Management Office (DMO); and
- Managing intellectuals.

Large Projects management experience:

In order to manage Large Projects in the category of Variant 1, it is mandatory to have excellent experience in program management not just limited to project management. Aligning the IT program outcome with the customer's overall business program is the key, which enables growth or transformation of the customer's business.

To manage Large Projects in the category of Variant 2, it is important to have experience in managing multiple projects which might not be inter-related. Aligning with customers' IT organization to deliver value to internal business units is the key.

To manage Large Projects in the category of Variant 3, it is important to have experience in managing multiple projects for multiple customers, multiple industries, multiple regions, etc.

Organization project management maturity:

IT service providers have to build excellent project management systems to manage different variants of large projects as mentioned above. Not having the right tools, processes, templates, best practices or delivery accelerators would impact delivery and reduce productivity, and thereby fail in delivering business value (Variant 1), IT value (Variant 2), and project value (Variant 3).

Early Warning Management System



V. Srinivasa Rao
chairman - PMI Team India

(EWMS): For managing different variants of Large Projects, it is essential to have an Early Warning Management System (EWMS) in place. This helps in identifying the risks and problems to take corrective and preventive action

Delivery Management Office (DMO):

Establishing a Delivery Management Office is a must to successfully manage the different variants of Large Projects as mentioned above. The objective of this is to:

- Provide central visibility of Large Projects;
- Institutionalize Large Project management processes;
- Enable enhancement of Large Projects throughout;
- Provide Large Project management consultancy;
- Build Large Projects management competency and provide mentoring support; and
- Communication and change management.

Managing intellectuals: IT service providers have to manage highly educated intellectuals. Managing human machines is different from managing other machines. It is very critical for project managers to bring in and add to team cohesiveness and team spirit. Managing the hearts and minds of the team is the key here.

(PMI Team India is a conglomeration of PMI chapters in India, with a member-base of nearly 6,000. The author has worked with TCS and Infosys, and is currently Vice President & Head – Oracle Practice, at Mahindra Satyam)

Senior Management:

- Microsoft EPM 2010 will not only help in planning each project but also in **selecting the right projects**.”

UPENDRA GIRI,
PMP Founder,
CEO, Astrowix India
Project Solutions



- “The most useful feature is that I can view all work expenses and monitor overall portfolio performance to ensure that we **achieve our investment objectives**.”

SEEMA GIRI,
PMP, COO, Astrowix India
Project Solutions



Administrators:

- “From the operations perspective, Project 2010 helps to create easy flexible and integrated workflow for **improved productivity** and accountability.”

**COMMANDER
VK JAITLEY**
President, AstroWix
India Project Solutions



Project Managers:

- “For professional working in a team, the new features are extremely helpful in planning and coordinating resource workload to ensure **proper placement, expertise** and efficiency.”

SYED TABREZ ALI,
Account Manager,
Astrowix India Project
Solutions



More than Management: How **Astrowix** uses **Project 2010**



When Astrowix, a global business consultant for several leading Fortune 500 companies, wanted to implement a world-class portfolio management system, they tried the new Microsoft Project 2010. Hear from the managers at Astrowix the benefits of Project 2010

Has your company shifted to the new Project 2010 yet?

To try the Project 2010 Beta for free, visit www.microsoft.com/india/project

- “It is ideal for us to have **strong coordination and standardization** between projects and project managers, and higher-level reporting about projects and resources.”

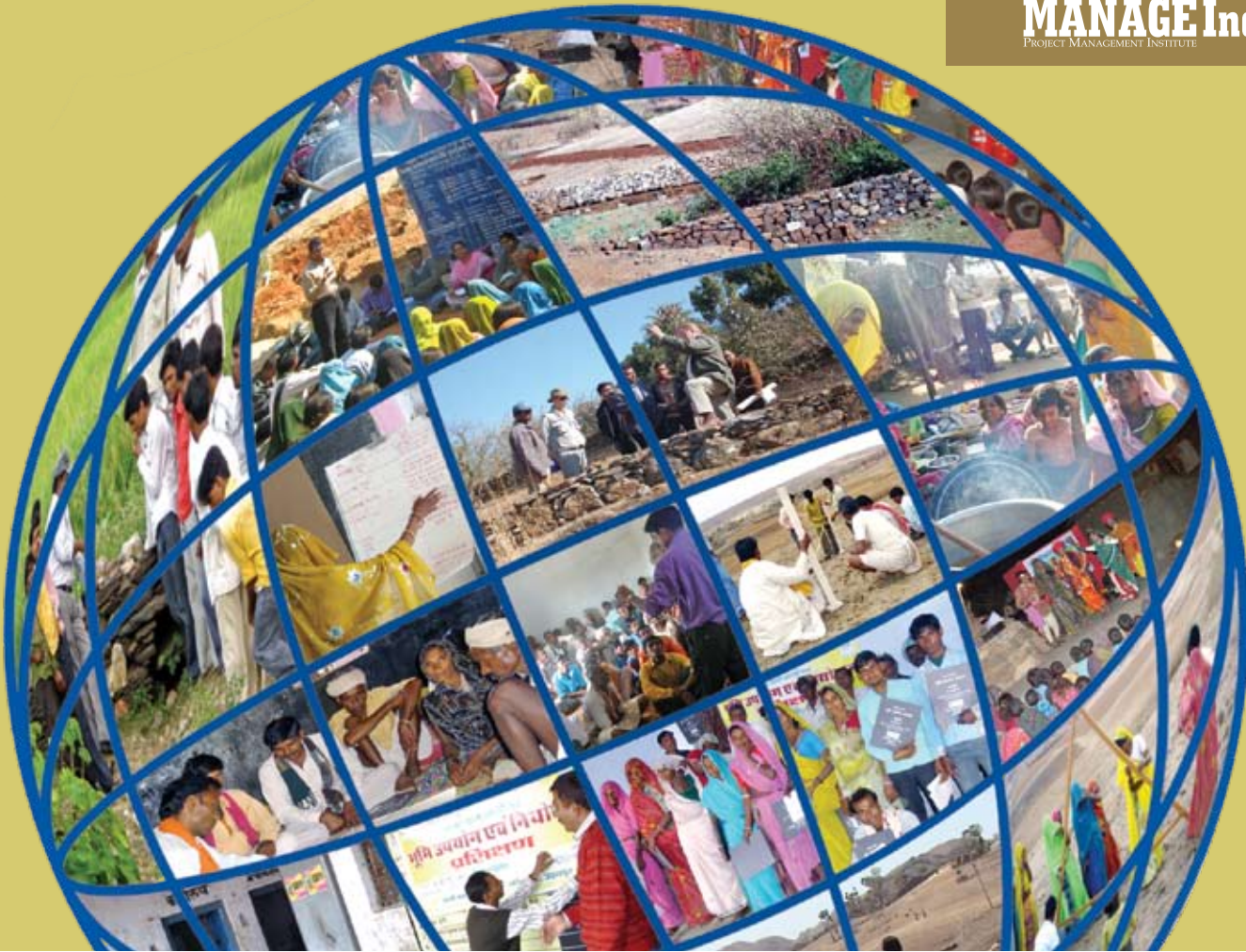
SAMRAT BOSE,
Project Manager,
Astrowix India Project
Solutions



- “With Project workgroup collaboration, I am sure we will be able to have **better teamwork** with project stakeholders and partners as well as manage our globally spread teams.”

GAURAV MATHUR,
Account Executive,
Astrowix India Project
Solutions





Vignettes from the project which aims at improving the livelihood of the rural poor and rejuvenating the highly degraded natural production base.

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Good Earth!

Indo-German Watershed Development Program applies principles of project management to help villagers in Rajasthan reap a wide range of benefits

A unique story of rural empowerment through an effort buttressed by the principles of project management is fast unfolding in the interiors of Rajasthan.

The effort, an Indo-German venture, is aimed at improving the livelihood of the rural poor, and rehabilitating the highly degraded natural production base. The purpose of the Programme is to stabilize agricultural and livestock production in about 35-40 watersheds with a total of approximately 40,000 hectares (1,000 hectares per watershed).

A part of the effort is a major initiative that banks heavily on project management principles. Districts such as Udaipur, Dungarpur, Banswara, Chittorgarh and Pratapgarh in the south-eastern regions of the state are starting to reap the benefits.

The Indo-German Watershed Development Program (IGWDP) was initiated in the early 1990s in Maharashtra, with the aim of creating model micro-watersheds through the participation of villagers in the comprehensive treatment

of land for supporting the production system on a sustainable basis. It was extended to Rajasthan during 2007-08.

Multiple stakeholders

Stakeholders range from the watershed community, village watershed committee, self-help group (SHG), gram panchayat (village council), public representatives, agricultural university/ research & training institution, partner non-government organization (NGO), National Bank for Agriculture & Rural Development (NABARD), and KfW

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Bankengruppe. Of course, the state government and the union administration are also involved.

The program has been initiated at a cost of approximately €12.24 million. Of this, the financial contribution is around €11 million, and the beneficiaries' contribution is around €1.24 million. "The project is in its third year, and we are on the threshold of the full implementation phase. At the end of the program in December 2016, the stabilization of agricultural production, the improvement of pasture lands as well as the establishment of a sustainable maintenance system would broadly be in place," says K. Muralidhara Rao, chief general manager, NABARD regional office, Jaipur.

Kicking off change

Project management processes have been adhered to at every stage of the project, and in every aspect: starting from identification of watersheds and submission of watershed data sheets and NGO data sheets to the program management unit (PMU), to field visits by PMU members and hydro-geologists, meeting with the village community, watershed assessment and data collection.

The mandatory *shramdaan* (voluntary labour) per day by one member of each family took care of work relating to soil and water conservation and of common utility. During the initiation of the project, around 60 leaders visited each of the nearby watershed lands for surveys. Preparation of the capacity

"The very first step of project management is identification of the site of the project. This is very crucial as there was a need to assess the site from two angles – one biophysical, and the other social."

K. Muralidhara Rao, chief general manager, NABARD regional office, Jaipur

building phase (CBP) proposal for about 10 per cent of area (80 to 120 hectares) followed.

All details relating to the efforts were submitted to the PMU. The program plan was revised at necessary points, to broadly ensure technical feasibility and financial viability. Further to granting sanction letters to the NGO involved, gram-sabhas (village committees) were organized, and a Village Watershed Committee (VWC) formed.

After formalities relating to these were completed, the first installment funding 50 percent of the work was released by NABARD.

During the capacity building phase, the main guiding principle was to allow a positive bias in favor of disadvantaged groups and degraded areas.

The CBP areas identified then received *shramdaan*, amounting to 20 per cent of the work in private lands and maintenance of the drainage line, and 16 per cent of the work in the case of community land.

The success of the program can be gauged from the fact that the project implementation is progressing as per the net plan and 60 percent of the released funds have been utilized in four years' time.

Process management for the disadvantaged

The entire process has been elaborate, involving stakeholders' analysis, SWOT analysis, scheduling of events, identification of projects, resource inventory, socio-economic survey, participatory rural appraisal (PRA), logical framework approach, agency selection, project appraisal, social cost-benefit analysis, monitoring, mid-term appraisal, biennial evaluation by KfW, and the like.

During the CBP, the main guiding principle was to allow a positive bias in favor of disadvantaged groups and

Para engineers from among the villagers being trained in Udaipur.



The PMU in-charge addressing villagers in Mandwa Bhaira Bhai.



Village watershed committee members learning to use level pipes to estimate slope.





PMI Jury Award for the Contribution to Community - 2009 went to the IGWDP.



A cultural program being staged to spread the message of watershed management.



A training class on land use for the villagers.

degraded areas. "Since this phase is basically meant to prepare the community for the implementation of the full project, we accord approval under the consideration of social desirability. Risk management and mitigation strategies have also been adopted," says Mr. Rao.

He adds: "The very first step of project management is identification of the site of the project. This is very crucial as there was a need to assess the site from two angles — one biophysical, and the other social. The Indo-German Watershed Development Program has defined detailed guidelines and criteria for selecting the watershed area. Following the rigorous selection mechanism, our selection rate is 1:2 which means we filter the unfit areas in the first stage itself."

Implementing change

The program management unit set up to ensure effective implementation of the efforts, has been working toward achieving a host of objectives. These range from helping to sustain the income of farmers owning arable land, to aiding initiatives that would provide at least 90 percent of the participating villages access to drinking water during the entire year, provided the climatic situation did not further destabilize the water balance. The objectives also aim to ensure that the income from livestock rises by 70 percent compared to the pre-program days.

The program, now in its third year, is on the threshold of the full implementation phase. By December 2016, when the

Income from livestock has gone up by 70 percent compared to the pre-program days, and at least 90 percent of the participating villages have access to drinking water during the entire year.

efforts come to a fruitful close, the benefits expected range from stabilization of agricultural production and improvement of pasture lands, to establishment of a sustainable maintenance system.

Income from livestock has gone up by 70 percent compared to the pre-program days, and at least 90 percent of the participating villages have access to drinking water during the entire year. Mean yield of rain-fed maize in the

By December 2016, when the efforts come to a fruitful close, the benefits expected range from stabilization of agricultural production and improvement of pasture lands, to establishment of a sustainable maintenance system.

projects selected for the baseline survey has remained stable, and livelihood interventions have been effective among all segments of the population falling in the really disadvantaged categories: the poorest of the poor, physically challenged, and widows.

Taking change to rural folk

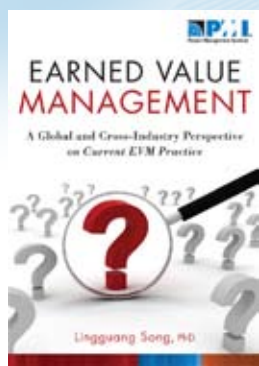
Says Mr. Rao, "We have been able to prepare the community (for the project) by arranging for them a series of training programs, awareness programs and exposure visits. As many as 204 such programs have been undertaken during 2009-10. We have created technical bandwidth in the community by creating para-engineers from among them. Various cultural programs conveying the message of watershed and tree protection and plantation, and rainwater conservation are motivating the community to function and contribute as a group, to perform a series of identified tasks for the conservation, utilization and management of their natural resources to derive the benefits in a rational manner."

He adds: "There is a need to maintain the equilibrium between elements of the natural eco-system or vegetation, land, and water on the one hand, and human activities on the other hand. Watershed, as a hydro-geological unit, is the best mechanism to address issues simultaneously and in a sustainable manner."

The efforts currently undertaken in the south-eastern districts of Rajasthan stand testimony to this.

The application of **Earned Value Management** (EVM) helps project managers control costs, schedules and performance for a positive bottom-line impact on their organizations.

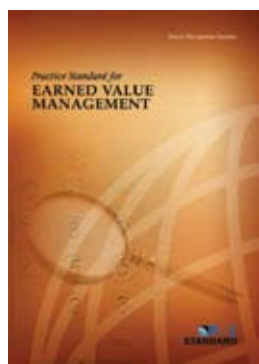
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NEW! *Earned Value Management: A Global and Cross-Industry Perspective on Current EVM Practice*

Lingguang Song, PhD | ISBN: 9781935589068 | **US\$35.95**

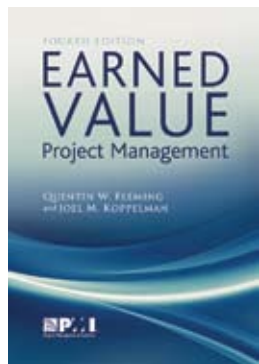
Earned value management (EVM) is a unified way to measure cost, schedule and technical performance. Song's book will help project managers better comprehend and gauge the current level of EVM practice and its user base – and better determine if it's a good fit for their own organizations.



Practice Standard for Earned Value Management

Project Management Institute | ISBN: 9781930699427 | **US\$44.95**

Alongside good project management principles, EVM methodology can provide greater return on any project and results that will directly benefit any organization. With detailed explanations of the basic EVM elements, this book is valuable to both novices and EVM-proficient practitioners alike, offering clear demonstrations of how EVM can be scaled to fit varying project situations.



Available September 2010

NEW EDITION! *Earned Value Project Management—Fourth Edition*

Quentin W. Fleming and Joel M. Koppelman | ISBN: 9781935589082 | **US\$49.95**

Everyone wants projects to be completed within budget and on schedule. With this aim in mind, *Earned Value Project Management—Fourth Edition* provides guidance useful to project management practitioners who are familiar with EVPM, as well as those who are new to the use of this technique in the management of projects.

Question Bag

Take this quiz to assess your knowledge in the project management domain.

1) Investors require compensation while making an investment in the project. Which of the following is the key consideration?

- a) Market devaluation
- b) The rate of return with currency devaluation feature
- c) Returns for upfront investments and discount factor under consideration for future returns
- d) Payback period and returns on investment

2) Role of configuration management in project management can be described as:

- a) Managing procurement documentation
- b) Maintaining cash flow records
- c) Maintaining records of requirements traceability matrix
- d) Making certain that records of project's product description are complete

3) In project risk management, responses to increase opportunities are commonly identified as:

- a) Mitigation and Transference
- b) Enhance and Share

- c) Avoidance and Exploit
- d) Enhance and Acceptance

4) The popular terminology of RACI chart is described as:

- a) Responsible, Accountable, Consult, Inform
- b) Responsible, Authority, Core, Internal
- c) Role, Authority, Company, Inform
- d) Regional, Additional, Creative, International

5) What the meaning of 'constructive change'?

- a) An action or direction by seller or buyer respectively considered by other party as non-documented change to the contract
- b) A reconstruction of the project baseline
- c) Change required for enhancement of project objectives
- d) It is another definition of project



Quiz Master: Nitin Shende, PMP, IPMA-D, DBM (UK),
Qualified Lead Auditor & Vice President, Vinsys IT
Services (I) Pvt. Ltd.

Answers on page 12

ANNOUNCEMENT



PMI India Invites Nominations for PMI Awards

1. PMI India Practitioner of the Year Award

To recognize outstanding contribution(s) towards the development and advancement of the project management profession in India and the Institute.

2. PMI India Best Project of the Year Award

To recognize, honor and publicize a project team that has demonstrated superior performance and exemplary project management.

3. PMI India Award for Contribution to the Community

To recognize and honor significant endeavors by organizations towards improving the well-being of a community, either through project(s), or by applying project management principles to the pro bono delivery of goods and services in India.

The last date for submission of nominations is 15 August 2010

- Awards are open only to PMI members
- Only projects completed in India before March 2010 are eligible

All the winner and runners-up awards will be presented on 19 November at the PMI India Conference to be held in Mumbai, from 19 to 21 November 2010.

BBBChapter Focus

NORTH INDIA CHAPTER

Actively Honing Project Management Skills

Pawan Sharma, president, PMI-North India Chapter lists the activities of the dynamic chapter

Ever since its inception on 25 May, 2002, the Project Management Institute North India Chapter has been actively promoting the discipline of project management across North India. The chapter has been effectively and constantly leveraging its local and global resources and networks to increase awareness about, and recognition and support for the project management profession.

Some of the major events that have been landmarks in the history of project management in India have been organized by this chapter.

PMiCon2005: Taking up the objectives of India Inc with Project Management Excellence, the event succeeded in bringing together, for the first time in the country, project practitioners, academicians and professionals to share, publish, and leverage experiences and best practices in project management.

PMiConclave2006: Based on the theme of 'Realizing Strategic Imperatives Through Project Management', the event was taken to four major Indian cities. The event was welcomed well and proved to be an extremely enlightening experience for everyone.

The chapter has also been conducting events to bring together experts and professionals from around the globe to contribute and share their experiences with project management professionals in the country.

In 2007 'Managing Projects in a Multi Cultural Environment' saw professionals from Germany, Luxemburg, the USA and China come together and discuss issues faced in managing virtual projects.

Later on, in 2008, events themed on the topic, 'Negotiating in Project

Environment: An Art or a Science?' as well as 'Celebrating the Vibrant Colors of Indian Diversity with Project Management Approach' were organized. All these events helped members to network with senior leaders and project management professionals, and share and enhance their knowledge base.

On 11 May 2009, an event was organized, in association with ESI International. Glenn Brule, director of client solutions for ESI International & and vice president of Chapters IIBA made a presentation on 'Risk Mitigation in Project Management Using Business Analysis.'



Pawan Sharma
president, PMI-North India Chapter

The North India Chapter has always been innovative in its approach. When sponsorship turned tough with the recession heat beating down, the chapter kicked off a new series of events titled 'Evening with Project Management Veterans in India' in association with various companies, at their premises. The series was a huge success. The chapter has also been conducting events to bring together experts and professionals from around the globe to share their experience with project management professionals in the country.

Novel Initiatives

With the recession heat beating down, sponsorship turned tough. The North India Chapter, kicked off a new series of events titled 'Evening with Project Management Veterans in India' in association with various companies at their premises. The idea was a success, and many companies showed interest in participating. The event at Tech Mahindra, Noida, on the theme 'Portfolio Management,' was the first in the series, and was followed by one at Headstrong, Noida, on the theme 'Financial Management.' Next, the chapter organized an event in association with Dell Perot Systems on 'Women in Project Management' and with CSC India on the theme 'Resource Management.'

Leading from the Front

The chapter elected 10 Operations Board members at the start of 2010. Two key milestones were achieved during the year, by collaborating with two chapters outside India. A partnership agreement was signed with the Peru Chapter, and an MoU inked with PMI WDC, aimed at working closely to build a healthy and a structured PMI community across these regions.

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Drop In At Knowledge & Wisdom Center For Relevant, Reliable, Timely Info

The PMI® James R. Snyder Center for Project Management Knowledge & Wisdom, a.k.a Virtual Library, is an important source for relevant, reliable, and timely information about project management. Aiding in the advancement of project management practice and learning by cataloging PMI-published literature, managing the electronic repository of PMI conference and periodical literature, and assisting project management practitioners in finding the information they need, the Knowledge & Wisdom Center provides

PMI members with unabridged contents of selected PMI books and other leading project management and business texts.

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• Downloads of valuable peer-contributed articles on the Knowledge Shelf; and

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Current members can log on to pmi.org, then choose Virtual Library > eReads & Reference from the navigation panel on the left.

Member Picks

Among the top titles accessed by current eReads & Reference users are:

- *The AMA Handbook of Project Management*, Second Edition Paul C. Dinsmore & Jeannette Cabanis-Brewin (eds) AMACOM © 2006
- *Microsoft Project 2007 Bible* Elaine Marmel John Wiley & Sons © 2007
- *Q&As for the PMBOK® Guide-Fourth Edition* Edited by Dr. Frank T. Anbari, PhD, PMP. Published by Project

Management Institute © 2009

• *The Complete Project Management Office Handbook* Gerard M. Hill (ed) Auerbach Publications © 2004

• *The Five-Minute Interview: A Job Hunter's Guide to a Successful Interview*, Third Edition Richard H. Beatty. Published by John Wiley & Sons © 2002

• *Coaching, Counseling & Mentoring: How to Choose & Use the Right Techniques to Boost Employee Performance* Florence Stone AMACOM © 1999

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1. c) Returns for upfront investments and discount factor under consideration for future returns
2. d) Make certain that records of project's product description are complete
3. b) Enhance and Share
4. α) Responsible, Accountable, Consult, Inform
5. α) An action or direction by seller or buyer respectively considered by other party as non-documented change to the contract

Chapter News

Graduation Day For The PMI Leadership Institute Master Class 2010 Group 1

Mr. Tejas Sura, PMP (India) was in the 17-member Leadership Institute Master Class of 2010 which came together for their final session and graduation, prior to the Leadership Institute Meeting in Milan, Italy. The program is a year-long journey of learning and self-discovery. Class participants stated that one of the strengths of this class is the diversity of its members, who have shared in each others' rich life experience and cultural perspectives.

Richard van Ruler, PMP, LIMC Class Advisor and LIMC alumnus 2007 was Master of Ceremonies for the graduation ceremony on the evening of 7 May 2010. The PMI Board of Directors and executives



The 17 graduates of the Leadership Institute Master Class of 2010 pose for the camera.

were present to support the graduates, whose family members, colleagues and volunteer leaders from across the globe were present at the ceremony. Philip Bristol, PMP, addressed the gathering on behalf of the class, and described some of the experiences of the class in the past year. Each graduate received his/her certificate of completion from PMI Chair, Eugene Bounds, PMP, and PMI President and CEO, Gregory Balestrero.

Graduates of the October 2010 Class

Victor Anyosa, PMP (Peru); Philip

Bristol, PMP, (USA); Margareth Carneiro, PMP (Brazil); Tresia Eaves, PMP (USA); Glen Fujimoto (USA); Patricia Garofano, PMP (USA); Joanne Gunnewig, PMP (USA); Surendra Gupta, PMP (USA); Mustafa Hafizoglu', PMP (Turkey); Ida Harding, PMP (USA); Julio Matus, PMP (Mexico); Kenneth Robson, PMP (New Zealand); Bernard Roduit (Switzerland); Anca Slusanschi, PMP (New Zealand); Rommert Stellingwerf, PMP (Netherlands); Tejas Sura, PMP (India); and Lawrence Witham, PMP (USA).

National Consultative Meet On Project Management

The Union Ministry of Statistics and Program Implementation (MoSPI) hosted a one-day National Consultative Meet on Project Management on 23 June 2010 at Vigyan Bhavan, New Delhi. The conference aimed at redefining Indian project benchmarking and execution standards and thereby putting India on the road to target a double-digit growth rate.

The conference, inaugurated by Minister of State for Coal & MoSPI Sriprakash Jaiswal, saw Dr. A.S. Pillai, MD & CEO, Brahmos



A PMI report on project management practices in India being released at the meet.

Aerospace, delivering the keynote address. Mr. Raj Kalady, MD, Project Management Institute, Prof. Krishna Moorthy, Dean, L&T, Institute of Project Management, Mr. Rajiv Batra, ED, KPMG, Mr. Rajesh Menon, senior director, CII, Dr. M.G. Korgaonkar, D.G. NICMAR, Prof. Gautam Dutta, IIM, Ahmedabad, Prof. Panjwani, MDI Gurgaon, and Dr. Bajaj, CEO-FICCI spoke. A panel discussion

involving various ministries and PSUs, PMI, PMA, CII, FICCI, S.P. Jain Centre of Management, (Mumbai), and IIT Kharagpur took place. A report titled, 'Project Management Practices in India' by the Project Management Institute was also released. The PMI report aims to identify project management practices that Indian private and public sector companies follow.

Pearl City Chapter AGM Fetes Supporters

The PMI Pearl City Chapter's annual general body meeting on 25 June, saw the coming together of several long-standing clients and supporting organizations. Loyal supporters of the chapter were recognized and feted at the event.

Mr. Suresh Chandra (president, PMIPCC) updated the over 100 attendees on the activities of the chapter and also

announced the new board structure. The upcoming initiatives and focus areas of the coming year were also spelt out. Ongoing and new alliances with companies such as Deloitte, MSIT, and Amazon, as well as NGOs such as FFA, EWB, FAPCCI, and Airline Ambassadors Inc were stated.

According to Mr. Chandra, the PMIPCC Board has been realigned in a more strategic manner to adhere to the mission of the chapter—catering to academia, business and community, and also enabling functions to support these activities.

Mr. Srini Komanduri, office managing director, Deloitte, in his keynote address spoke on 'Project Management

Excellence'. A Q&A session followed, after Mr. Raj Kalady, MD, PMI India, was invited to share his experiences with the members. Among those present were Mr. Vijay Prasad, (PMI USA), Mr.V.S.R. (former president, PMIPCC), Dr. Rammohan Rao (ISB), Dr. V.P. Sharma (MANAGE), Mr. Abhiram (leadership guru), Brig. Hari Kumar (ITsAP), Wing Cmdr. Kamalakar (Vijai Electricals Ltd), etc.

The chapter also presented mementos to long-standing alliance partners, facilitators, etc. The meeting concluded with Mr. Srinivas Kopparapu proposing a vote of thanks on behalf of the Board, and Mr. Mahesh Samudrala (PMO for the AGM) giving a special note of thanks.

PMI, CSI Forge New Partnership

PMI has inked a memorandum of understanding with Computer Society of India (CSI), and the alliance promises a new value proposition to members of both organizations. Here are a few quotes illustrating how the industry and academia sees the new partnership:

"The CSI-PMI relationship could create a new environment of project management

education and research in India, so that IT professionals have better access to PMI certification programs through CSI countrywide infrastructure and facilities. CSI and PMI may constitute joint research programs to design industry-focus programs as well. It is win-win situation."

M. D. Agrawal
CSI Fellow and
Vice president of CSI

"We have seen the great value of PMI certification at TCS. CSI, of which I am the immediate past-president, will provide the reach as well as the voice of the professionals to PMI. This MoU will

be an added benefit to CSI members."

S.Mahalingam
Chief Financial Officer
Tata Consultancy Services

"The CSI-PMI collaboration will lead to a new value proposition to members of both organizations and the society at large. The confluence of best project management practices of PMI and ICT domain expertise of CSI has a great potential to effectively address India-specific needs and to carry out joint research studies in project management."

Prof. H.R. Vishwakarma
Hon. Secretary, Computer Society of India
Senior Professor, VIT University, Vellore

Shantanu Bhamare Awarded Rajshree Shahu Samaj Ratana Puraskar

Mr. Shantanu Bhamare, Vice President of the Project Management Institute

(PMI) Pune - Deccan India Chapter, has been conferred the Rajshree Shahu Samaj Ratana Puraskar for significant contribution in the fields of information technology, education, and social work. The award was conferred at the 17th Akhil Bhartiya Nivedit Marathi Sahitya Sammelan organized by the Akhil Bhartiya Marathi Sahitya Parishad in Ratangiri recently.

Mr. Bhamare, the Founder President of the Giants Group of Pune Metro (a social organization), is a Deputy



Mr. Bhamare being conferred the award.

General Manager with a global software company.

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